

NOTICE: This is an unofficial transcript of the portion of the Public Company Accounting Oversight Board's Standing Advisory Group meeting on May 18, 2016 that relates to the reproposal, *The Auditor's Report on an Audit of Financial Statements when the Auditor Expresses an Unqualified Opinion and Related Amendments to PCAOB Standards*. The other topics discussed during the May 18-19, 2016 meeting are not included in this transcript excerpt.

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PUBLIC COMPANY ACCOUNTING OVERSIGHT BOARD

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STANDING ADVISORY GROUP

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MEETING

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WEDNESDAY
MAY 18, 2016

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The Advisory Group met at the Washington Plaza Hotel, 10 Thomas Circle, Northwest, Washington, D.C., at 8:30 a.m., James R. Doty, Chairman, presiding.

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1 MS. RAND: Good morning, everyone. This next
2 session we'll be talking about the Auditor's Reporting
3 Model. Specifically, the PCAOB issued a week ago today
4 a reproposal on the Auditor's Report intended to make the
5 Auditor's Report more relevant and informative to users.

6 This reproposal is hot off the presses. And today,
7 even though we recognize it was only issued a week ago,
8 when we're looking for comments August 15th. But even
9 still, the Standing Advisory Group is a very important
10 group to us and very interested in any initial reactions,
11 comments you may have and happy to answer any questions,
12 too.

13 Jessica Watts and I are going to spend a few minutes
14 just to provide some background and overview, a little bit
15 about the reproposal. But really we're interested in
16 hearing from you and answering any questions you may have
17 or providing any observations on the changes that have been
18 made and if you think those changes are good which we're
19 hoping we'll hear that. But again, it's up to you.

20 This project just for some brief background has
21 been several years in the making. We started this back
22 in 2010 and really some of the discussions with the

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1 Standing Advisory Group were really informative to us and
2 the direction of the project and looking to make some
3 substantive changes to make the Auditor's Report more
4 relevant and informative to users.

5 After we conducted a lot of outreach with the SAG,
6 with investors, auditors, preparers and many others, the
7 PCAOB issued a concept release, held a roundtable. Then
8 in 2013, we issued a proposal. In 2014, had a public
9 meeting.

10 There has been much academic research coming out
11 which we've considered. Much of that is reflected in the
12 reproposal the Board issued. And also we've been seeing
13 changes that have been happening globally. So talking
14 about an expanded Auditor's Report has become a reality
15 around the world. It hasn't happened here in the United
16 States, but we've seen changes go into effect and have been
17 able to study how those changes have been. Have the
18 investors found the changes helpful? What's been the
19 effect of the audit? And so far, what we've been seeing
20 is a lot of positive results.

21 As far as the proposal, as I said, the objective
22 has been to make the report more relevant and informative

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1 to users. The audit of course involves a significant
2 effort and auditors spend a significant amount of time in
3 order to issue an opinion on the company's financial
4 statements.

5 The report as it exists today in the United States
6 is a pass/fail opinion. So all this work results in a
7 pass/fail opinion which is very important. It's whether
8 the company's financial statements are fairly presented
9 or not.

10 But nonetheless investors have asked for more
11 information from the auditor. They view the auditor as
12 an independent third party and are interested in hearing
13 what are really the issues that keep the auditor awake at
14 night.

15 So that's what our reproposal has intended to do.
16 What it does is it would require the auditor to communicate
17 in the Auditor's Report critical audit matters arising
18 from the audit that required especially challenging,
19 subjective or complex auditor judgment and also how the
20 auditor responded to those matters.

21 We believe that critical audit matters are likely
22 to be identified in areas that investors have indicated

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1 would be of particular interest to them such as significant
2 management estimates and judgments made in preparing the
3 financial statements, areas of high financial statement
4 and audit risk, unusual transactions and other significant
5 changes in the financial statements.

6 The repropoed standard also includes additional
7 improvements that are primarily intended to clarify the
8 auditor's role and responsibilities related to the audit
9 and to make the report easier to read.

10 Before I turn it over to Jessica, I'd just like to
11 spend a couple of minutes on initiatives by the regulators
12 and standard-setters. The IAASB, the European Union and
13 the Financial Reporting Council in the UK have all adopted
14 requirements for expanded auditor reporting that go beyond
15 the pass/fail opinion. While their underlying
16 requirements differ in the details, there is a common theme
17 in these initiatives: communicating information about
18 audit specific matters in the auditor's report.

19 We of course recognize that the regulatory market,
20 environments and other jurisdictions are different from
21 the United States. But even so, we carefully considered
22 the efforts undertaken in these different jurisdictions

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1 and we think our reproposal is analogous in many respects
2 to the requirements recently established in other
3 jurisdictions.

4 We've also been monitoring quite carefully the
5 experience in the UK. At our 2014 public meeting, we had
6 several representatives from the UK talking about their
7 experience. How are things going? Are investors finding
8 this valuable? How are auditors adapting to these new
9 requirements? Have they been able to issue their reports
10 timely?

11 The FRC, that's the analogous to the PCAOB in the
12 UK, the financial reporting. They're the audit regulator
13 in the UK. They have published a couple of reports
14 regarding implementation after year one and most recently
15 year two. And they have noted that investors greatly
16 value the information provided in expanded auditor
17 reporting, and overall we find the experience in the UK
18 -- and there are a couple of SAG members from the UK that
19 may want to talk about their experience as well -- but we're
20 finding their experience quite encouraging and we're
21 hopeful that the changes to the report, if adopted by the
22 PCAOB, would be well received here.

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1 With that as an overview, I'll turn it over to
2 Jessica just to walk through the requirements. And again
3 we're happy and really interested in hearing your comments
4 today. Thank you.

5 MS. WATTS: Thanks, Jennifer. Good morning. So
6 as Jen has said, we are most interested in hearing from
7 you. So I'm going to only spend a few minutes on the key
8 aspects of the reproposal and some differences from the
9 proposal.

10 As Marty did earlier, please feel free to ask
11 questions throughout. Just put your tent card up and we
12 will stop and call on you.

13 As Marty mentioned and Jen, last Wednesday the
14 Board issued the reproposal for public comment and our
15 comment period ends on August 15th.

16 I plan to describe a few key aspects of the
17 reproposal including the requirements related to critical
18 audit matters and key changes to these requirements from
19 the 2013 proposal and briefly describe some additional
20 improvements to the Auditor's Report including
21 clarifications of the existing audit responsibilities,
22 disclosure of the auditor tenure and some standardization

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1 of the Auditor's Report.

2 Most significantly, the repropoed standard would
3 require communication of the Auditor's Report of any
4 critical audit matters arising from the audit of the
5 current period's financial statements. While the concept
6 of critical audit matters has been carried forward from
7 the 2013 proposal, the definition has been modified in a
8 number of respects.

9 Under the reproposal, critical audit matters would
10 be defined as any matter that was communicated or required
11 to be communicated to the audit committee and that relates
12 to accounts or disclosures that are material to the
13 financial statements and involved especially challenging,
14 subjective or complex auditor judgment.

15 The source of critical audit matters has been
16 narrowed to matters communicated or required to be
17 communicated to the audit committee from the matters in
18 the 2013 proposal which were documented in the engagement
19 completion document, reviewed by the engagement quality
20 reviewer or communicated via the audit committee.

21 The repropoed standard also adds a materiality
22 component to the definition of a critical audit matter

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1 because some commenters were concerned that the auditor
2 otherwise may be required to communicate information that
3 management is not required to disclose. By using relates
4 to the critical audit matter which could be a element of
5 an account or disclosure and does not necessarily need to
6 be the entire account or disclosure, or could be a matter
7 that has a pervasive effect on the financial statements.

8 The criteria by which to determine a matter as a
9 critical audit matter was also narrowed from the 2013
10 proposal which used the criteria of involved the most
11 difficult subjective or complex auditor judgment, posed
12 the most difficulty to the auditor obtaining sufficient
13 appropriate audit evidence or posed the most difficulty
14 to the auditor in forming an opinion on the financial
15 statements.

16 It was narrowed to those matters that involved
17 especially challenging, subjective or complex auditor
18 judgment. This change reflects some commenters' concerns
19 that the original definition could lead to the reporting
20 of unimportant matters or to misinterpretation by
21 financial statement users that the auditor is
22 uncomfortable with the related accounting or disclosures.

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1 Under the repropoed standard, once the auditor
2 identifies a matter communicated or required to be
3 communicated to the audit committee that relates to
4 accounts and disclosures that are material, the auditor
5 would then take into account a series of nonexclusive lists
6 of factors when determining whether a matter involved
7 especially challenging, subjective or complex auditor
8 judgments.

9 The list of factors in repropoal is similar to
10 those in the proposal, but has been modified. The
11 repropoed standard includes six factors to assist the
12 auditor in determining critical audit matters.
13 Determination should be made in the context of the
14 particular audit with the aim of providing audit specific
15 information rather than a discussion of generic risks.
16 The repropoed factors provide a principles-based
17 framework for the auditor to use in assessing whether a
18 matter involved especially challenging, subjective or
19 complex auditor judgment.

20 Depending on the matter, the auditor's
21 determination that a matter is a critical audit matter
22 might be based on only one factor, a combination of factors

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1 or other factors specific to the audit that were not in
2 the list that we have provided.

3 The communication of a critical matter in an
4 auditor's report would include identifying the critical
5 audit matter, describing the principal considerations
6 that led the auditor to determine that the matter is a
7 critical audit matter, describing how it was addressed in
8 the audit and referring to the relevant financial
9 statement accounts and disclosures.

10 These are similar to the communication
11 requirements of the proposal. However, in response to
12 commenters' suggestions, the new requirement for the
13 auditor to describe how the critical audit matter was
14 addressed in the audit was added.

15 To meet this requirement, the auditor may describe
16 the auditor's response or approach that was most relevant
17 to the matter, a brief overview of procedures performed,
18 an indication of the outcome of the auditor's procedures
19 or key observations with respect to the matter. Many
20 commenters also stated that the communication of critical
21 audit matters in areas where the company had no current
22 reporting obligation would result in the auditor being the

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1 source of original information. That is, disclosing
2 confidential information about the company or effectively
3 imposing a lower disclosure threshold than current
4 management reporting requirements.

5 The reproposal includes a note that indicates that,
6 when describing critical audit matters in the auditor's
7 report, the auditors are not expected to provide
8 information about the company that the company has not made
9 publicly available unless such information is necessary
10 to describe the principal considerations that led the
11 auditor to determine the matter as a critical audit matter
12 or describe how the matter was addressed in the audit.
13 Additionally, if the auditor determines there are no
14 critical audit matters, the auditor would also state that
15 in the Auditor's Report.

16 Under the reproposal, auditors would be required
17 to document whether matters that were communicated or
18 required to be communicated to the audit committee and that
19 related to accounts and disclosures that are material to
20 the financial statements were critical audit matters. This
21 documentation requirement has been narrowed from the 2013
22 proposal which would have required documentation for

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1 matters that appeared to meet the definition of a critical
2 audit matter but were not reported.

3 Several commenters expressed concern that the
4 documentation requirement for nonreported matters was
5 broad and not aligned with current audit documentation
6 requirements. The amount of documentation required would
7 vary with the circumstances and the auditor could comply
8 with the documentation in a variety of ways.

9 Under the 2013 proposal, the standard would have
10 applied to all audits conducted under PCAOB standards.
11 However, the reproposal contemplates that the
12 communication of critical audit matters would not be
13 required for audits of brokers and dealers, benefit plans
14 or investment companies other than business development
15 companies.

16 Overall, the Board considered that the
17 communication of critical audit matters for these types
18 of entities may not provide meaningful information in the
19 same way as that for other issuers. However, auditors of
20 these entities would not be precluded from including
21 critical audit matters in the auditor's report
22 voluntarily.

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1 The next slide provides an overview of the key
2 changes to critical audit matters. However, I've already
3 gone through these throughout the other slides. So I'm
4 not going to spend any time here.

5 The repropoed standard also includes additional
6 improvements to the auditor's report such as
7 clarifications of the existing auditor responsibilities
8 which would enhance certain standardized language in the
9 auditor's report. As Marty mentioned this morning, we
10 would be adding "whether due to error or fraud" in the
11 auditor's report that has not been there previously,
12 although the auditor has had that responsibility.

13 Also another one would be tenure. We're going to
14 add an element that would describe how long the auditor
15 has had a relationship with the company and then a
16 statement that the auditor is required to be independent.
17 There is a standardized form of the auditor's report which
18 would require the opinion be the first section of the
19 auditor's report and then requires section titles to guide
20 the reader throughout the auditor's report.

21 With that I would like to open the floor for
22 discussion. And we are very interested in your thoughts

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1 on our new reproposal.

2 MS. RAND: Again, anything regarding -- you're
3 first.

4 MS. MURRALL: Thank you very much. And also thank
5 you very much for re-exposing this and pursuing the
6 extended form audit report. It's something we've had in
7 the UK for we're now in our third reporting cycle. And
8 investors have been very appreciative of the moves that
9 have been made.

10 I'd also thank you very much for the briefing on
11 Friday. I think that was very helpful in advance of the
12 meeting.

13 As regards the points I'd like to make about what
14 is proposed, I suppose it comes down to the definition of
15 critical audit matters. One of the key criteria for
16 considering whether or not something is critical is that
17 it's material to the financial statements.

18 However, the PCAOB has refrained from going that
19 one step further and requiring the auditors to disclose
20 that materiality. That is something that is required in
21 the UK and it is something that we have very much welcomed.
22 It allows us to set a sort of benchmark as to what is

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1 disclosed.

2 We also have a concern that the FASB I think has
3 issued a release and it's actually putting materiality in
4 more of a legislative and judicial context and taking away
5 the issuer's judgment as to what users would find
6 necessarily of value.

7 I also have a concern that the critical audit
8 matters are defined in terms of context of matters that
9 are reported to the audit committee. That, combined with
10 materiality, we feel there is a risk that it could result
11 in a slew of disclosures which really serve to obscure what
12 is going on. We could be swamped by a laundry list.

13 What I think is very important in this is that
14 auditors display their own judgment and that they've
15 exercised professional skepticism and possibly addressed
16 management's natural bias to present more favorable
17 results.

18 The FRC-adopted proposals are very much a
19 risk-based approach. We very much welcome this, the risk
20 of material and misstatement and how the auditor addressed
21 them. And we also particularly welcome the fact that a
22 number of firms voluntarily -- they weren't required to

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1 do so -- went that one step further and actually described
2 what they'd found as a result of those audit procedures.

3 I very much welcome what you're doing. But I just
4 have some reservations as to how that may play out in
5 future. Thank you.

6 MS. RAND: Liz, I'd just like to ask you a follow-up
7 question. You first talked about -- I thought I heard you
8 say two things regarding materiality. And I don't know
9 if it was two things or one.

10 I know in the UK, the UK audit reports have an
11 additional element that the PCAOB reproposal does not. So
12 that is disclosure of the auditor's materiality.

13 We do talk about -- we didn't have -- I think we
14 had one comment letter that came in on that point from our
15 proposal. So the reproposal acknowledges that. But we
16 don't have -- we didn't receive interest from that in the
17 U.S. from the 2013 reproposal, the comments that came in.

18 I thought I heard you say an interest in a similar
19 disclosure in the UK, or were you talking more about just
20 the definition of the critical audit matter component? Or
21 kind of both or -- I just wanted to clarify that point.

22 MS. MURRALL: In terms of determining what is a

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1 critical audit matter I think I had two concerns, A) the
2 dependence on materiality and the fact that that is not
3 disclosed, and B) the fact that the matter is reported to
4 the audit committee and whether or not that could
5 ultimately result in a laundry list and that it's not
6 actually asking the auditor to stand back and say what in
7 their judgment were critical audit matters and where they
8 saw the risk of material misstatement. Does that clarify
9 it?

10 MS. RAND: Yes, it does. Thank you.

11 MS. MURRALL: Okay.

12 MR. BAUMANN: I was wondering, to just maybe follow
13 up. Could you expand a little bit because as Jennifer said
14 we didn't get a lot of comment on the disclosure of what
15 the auditor said as the materiality threshold and doing
16 the audit? We didn't get a lot of comment here in the U.S.
17 that that would be valuable input to the audit reporting
18 model here.

19 You said you're finding that useful. Could you
20 expand further in terms of that? It would be helpful to
21 hear on the record how you find that to be useful and how
22 you're using it.

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1 MS. MURRALL: In the UK what we're finding is
2 auditors are disclosing first of all how they determine
3 materiality, whether it's percentage of turnover, pretax
4 profit, etc., whether or not they made any adjustments to
5 those figures when they actually determine materiality and
6 also how materiality probably quite importantly had
7 changed if it had changed from the prior year. This really
8 gives investors a view on how detailed, how the auditor
9 dived into those figures in the company, the extent of
10 their testing, et cetera.

11 I think we found it exceedingly helpful
12 particularly because we are now going into a phase in the
13 UK where we're getting more tendering and rotation of
14 audits to see if we can see whether that materiality
15 changes as a consequence of that, because we think it's
16 giving us a real indication as to the quality of the audit
17 work that's undertaken.

18 MR. BAUMANN: Thanks. That's helpful and I'll be
19 interested to see if your experience with that and the
20 usefulness you find of that information spurs further
21 comments from others here on our proposal about that. So
22 thank you.

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1 MS. WATTS: Arnold.

2 MR. SCHILDER: Thanks. I think I can speak for the
3 other ways being not just for myself that we're really
4 pleased with what you have achieved here. Delighted to
5 see the outcome. We're very pleased with the dialogues
6 that you could have.

7 I recall from the first proposal and the public
8 comments that many noted that there was a lot of similarity
9 between the CAMs with a C and the KAMs with a K. I think
10 what we see now is that it has been much more close even.
11 And I think that's in the very best interest of the users
12 of financial statements and auditor's reports.

13 So we congratulate you with these efforts, Board
14 and staff. And we thank you for the dialogue.

15 What we also intend to do to serve the public
16 understanding is that, maybe on Monday, we issue a brief
17 press release with some comments about, let's say, how
18 close it is to what we have with the key audit matters in
19 particular and to complement what you have done and to
20 serve the many users.

21 Early this morning, Ken Goldman is not here, but
22 he made an interesting point about auditors being proud

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1 of what they have been doing. And I thought that was
2 exactly what we have been seeing now with the countries
3 where there is already experience with this new-style
4 auditor's report.

5 Whether it will be Jimmy Daboo in the UK or Zuleka
6 Jaspera in South Africa that we heard last week in Paris
7 in a panel that you attended as well or Winston Ngan in
8 Singapore or Ron Clark in Australia, all of them express
9 how proud they have been on their profession and what they
10 have been able to do and how they can share it with the
11 audience outside. These are the most complex methods,
12 significance, judgmental, et cetera. And I think that's
13 in the very best public interest.

14 We have agreed that the IAASB will a
15 post-implementation review of these new auditing
16 reporting standards in a couple of years' time, '18 or '19
17 or so. That certainly will include the topic of
18 materiality. We have discussed it of course at length in
19 the IAASB. We did not want to require disclosure of
20 materiality because we didn't want to distract from the
21 focus on relevance for users. So key audit matters or
22 critical audit matters have to be the most relevant

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1 communications to outside users.

2 But what we've seen in the UK but also in my home
3 country, the Netherlands, with materiality is quite
4 interesting. So that's certainly something for
5 follow-up.

6 And I had a brief chat with Maureen on speaking last
7 week at an academic conference. I pointed to the
8 research. I said, this is now a great opportunity for
9 research, cross-border, global of what's happening and how
10 it's going, how you can compare the reports, et cetera.

11 I'm particularly pleased to see how you have linked
12 it now with the communication of the audit committee. I
13 think that's fully in line with appropriate corporate
14 governance. And it's a good starting point. And then
15 also how you have linked that again with your documentation
16 requirements. I think that is very helpful and responsive
17 to concerns earlier expressed.

18 Finally, I would say what is most important and
19 that's why it's good that Liz started is that, in
20 particular users will get a lot of feedback on these
21 new-style audit reports, what we have seen in the UK with
22 the investors awards issued by your organization. I think

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1 it's very helpful. Now in a way the auditor is back in
2 the public forum. So everybody can engage on this and
3 that's just to encourage everybody to participate in that.
4 So thank you very much.

5 MR. BAUMANN: Thanks for those comments, Arnold.
6 And I think it goes back to a comment also, Liz, you made
7 about the fact that we did tie our requirements to critical
8 audit matters based upon or derived from matters that are
9 communicated or required to be communicated to the audit
10 committee. And I thought I heard you make a comment about
11 that as well. If I'm wrong. I think you did.

12 We feel that's the right source. Certainly in the
13 United States we feel that's the right source. And the
14 PCAOB standards as our standard for audit committee
15 communications is quite robust in terms of what is required
16 by auditors to be communicated to audit committees.

17 So we think that critical audit matters as we
18 envision them would certainly be within the content of what
19 audit committees are required to hear from auditors. And
20 I didn't know if you were expressing a concern about that
21 scope or not in your comment.

22 MS. MURRALL: I can't say whether or not because

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1 it is a detailed list that you have in the AS-1301, whether
2 or not that could actually result in a shopping-list
3 approach to things that are disclosed. The really
4 important thing is the auditor's judgment, not their
5 reporting lines internally to management. But it's the
6 auditor's judgment on the matters that they think should
7 be communicated to investors that's really important.

8 MR. BAUMANN: Okay. We think that's there, but we
9 would think that those same judgments would apply first
10 of all to their primary responsibility to report to the
11 audit committee, those charged with governance, about
12 those significant matters that they addressed in the
13 audit. So hopefully there's that same population there.
14 That's how we see that. But thanks for that comment.

15 MS. WATTS: Elizabeth Mooney.

16 MS. MOONEY: Thanks. I have five recommendations
17 here. Strong supporters of this proposal. And the first
18 is to get rid of the materiality threshold, just echoing
19 Liz's comment. And we gave feedback on some of this over
20 the years.

21 But in terms of the new materiality threshold and
22 also to get rid of that and also to state, regardless of

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1 how subjective a matter is, that if an auditor feels that
2 an issue is important to the audit and it's documented in
3 the memo that it be communicated to the audit committee
4 as well as investors.

5 And number three, disclose how materiality is
6 assessed. Again, that just seems like that's a must with
7 this project. We have given direct feedback to staff,
8 like I said, over the years with my colleagues. And we
9 have -- the CFA Institute's commented. The IAG found
10 overwhelming investor support for that.

11 We have the experience in the UK it is useful for
12 gauging audit quality for adjustments and restatements.
13 So I don't see how that can't be part of this proposal.

14 Number four, disclose whether the audits limit the
15 ability for the audit committee or investors to recover
16 losses. So in the engagement contract there are now
17 alternative dispute resolution clauses being put in there.
18 And investors really need to know if that's the case. It
19 does impair independence by limiting their liability.

20 And fifth, require disclosure when, in the audit
21 report, when the audit partner was rotated off before the
22 mandatory rotation.

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1 In general, I think it's really important for this
2 proposal to be examined from the standpoint of looking at
3 some of the Valeants, the Lending Clubs, the Chinese
4 frauds, Chesapeake Energy. I mean the list goes on and
5 on of recent examples where investors saw nothing ahead
6 and see what would this audit reporting model have
7 communicated.

8 I mean this is a communication piece with investors
9 by the auditors. And they're really the real client, the
10 real end customer of the audit report. We are very
11 interested in this communication.

12 And I think it really reflects poorly on the
13 profession to fight this transparency. So I just urge you
14 to bring some of this to light in a conversation earlier
15 than when the whistleblowers or the hedge funds surface
16 things. And it's a big problem and I think these
17 recommendations will help get us there.

18 MR. BAUMANN: Elizabeth, those are all interesting
19 comments which we'll certainly take into account and I
20 assume you'll expand on those in a written comment letter.

21 MS. MOONEY: Thank you.

22 MS. WATTS: Rick Murray.

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1 MR. MURRAY: First, my appreciation to the staff
2 for the extraordinary amount of effort lying behind the
3 preparation of the proposal and the quality of the
4 materials for the Board meeting.

5 Question to help put this in the context of the
6 regulatory objective here. Assume that the proposal were
7 to be adopted as currently presented and we are next then
8 in subsequent inspection cycles under these terms. If the
9 inspectors, who would then have the advantage of
10 subsequent event insight, were to determine that the best
11 judgment had not been made with respect to what should have
12 been identified as CAMs but there is no evidence available
13 to the inspectors to suggest that this was a bad-faith
14 judgment even if severely mistaken, would that be deemed
15 for inspection purposes to be an audit deficiency?

16 MR. BAUMANN: Our inspectors do not try to second
17 guess the judgments of the auditors. They look for
18 reasoned judgments made by auditors at the time based on
19 the facts that they had in any audit area and evaluate the
20 audits in that regard and not based upon hindsight looking
21 after the fact and what they've learned later and not
22 second guessing those judgments.

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1 You've raised a hypothetical situation and we don't
2 have all the facts and circumstances. But just from a
3 principles basis, we're looking for the auditors to
4 communicate the requirements to the audit committee under
5 existing auditing communications standard to the audit
6 committee, and to derive from those as defined in the new
7 ARM proposal those matters that meet the definition of
8 critical audit matters and disclose those and document
9 those which they don't think met and based upon what they
10 know at the time. I don't think that second guessing is
11 an aspect of that.

12 MR. MURRAY: Marty, the proposal itself describes
13 this as a principles-based suggestion and it may be,
14 although it is far more prescriptive and detailed than the
15 comparable European-based initiatives that are laid
16 alongside this. And it has in reading it so many layers
17 of soft terminology and required judgments that lie behind
18 it. I totally agree with and appreciate your reply that
19 it's not the regulatory purpose to criticize good-faith
20 judgments made in this process.

21 Given the amount of prescriptive sensation that one
22 gets in reading this, would it be appropriate and helpful

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1 if there were to be a statement in the nature, not
2 necessarily a safe harbor, but the intention that you just
3 described, Marty, of we aren't here to criticize
4 good-faith judgments however regrettable they may later
5 be seen to be?

6 MR. BAUMANN: Thanks for that comment and we'll
7 take that into consideration. But the point is we agree
8 with your point, but it's based upon the auditor's meeting
9 the requirements based upon the facts and circumstances
10 at the time. And it is principles-based standards. But
11 we'll certainly take your comment into consideration.
12 Thanks.

13 MS. WATTS: Philip Johnson.

14 MR. JOHNSON: Thank you. As you know I'm a great
15 advocate of this, and my involvement goes back five years
16 when I was president of the Federation of European
17 Accountants. I was right in the middle of the debate with
18 the European Commission with regard to the green paper
19 looking at the auditing profession.

20 And almost to the week five years ago I gave a
21 lecture in London which I entitled The Accounting
22 Profession: Reinvent or Face Extinction. And the reason

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1 for the title was partly to get people there to listen
2 because if it had been the future of assurance, I'm sure
3 people wouldn't have turned up or many people would have
4 turned up.

5 But more importantly what it was about was because,
6 during that debate in Europe, it was felt by many that the
7 auditing profession was becoming irrelevant. And we'll
8 have this debate later on over the next few days with regard
9 to some of the items on the agenda.

10 And what I'm pleased to see what happened was that
11 the FRC in the UK did take up the initiative put down by
12 the European Commission, and then subsequently the
13 European Commission have brought it into legislation.

14 So we've heard the UK has had it for three years.
15 The EU, it is mandated from June 2016. The Netherlands
16 have brought it in. So I do see this as a very positive
17 move. And I congratulate the PCAOB because I think,
18 through the exposure and the comments that have been made
19 and taken onboard, there are really three key areas -- the
20 IAASB Standard FRC which is slightly different including
21 the inclusion of the materiality and the PCAOB have come
22 much closer together.

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1 And I think that is to be commended because we're
2 talking here about the global economy and reporting
3 globally. So the fewer differences, the better.

4 I think that what will happen in the future is that
5 Arnold mentioned about the post implementation review.
6 Like I said with regard to the audit signature, I don't
7 think it finishes with having a standard. I think these
8 things will evolve and I would hope that matters will get
9 closer together.

10 So I think we're in a good place, a much better place
11 than probably 12 months or two years ago. So I think we're
12 in a good place.

13 I was in the profession and I chair audit
14 committees. Looking from the audit committee
15 perspective, it's been very, very interesting to see the
16 difference in engagement of audit committee members, the
17 engagement of audit team members, because now there seems
18 to be a more common purpose.

19 Audit committees are definitely getting more
20 engaged on what they have to report particularly in the
21 UK, but also what the auditors are reporting. And it comes
22 back to the pride in the work that was mentioned before

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1 that the audit team is taking more pride. It's not just
2 a boilerplate report. Their work is being appreciated. So
3 I think that is a great move forward. With regard to the
4 laundry list and whether auditors will disclose too much
5 or too little, et cetera, et cetera, materiality has to
6 come into this. What is important to the investor? I
7 shared a platform with Olivia Kirtley, as you all know,
8 who is the IFAC president, but also is chair of a number
9 of audit committees in the U.S. And we were talking in
10 Paris last week about the relationship between audit
11 committees and auditors and how the role can be enhanced,
12 the auditor's role and the audit committee's role.

13 Her view was -- and I'm not speaking for her. This
14 is a known statement by her that there is nothing that would
15 be reported that she wouldn't have expected over the years
16 to have been discussed with audit committees. So we're
17 not in new territory. The only new territory really is
18 an external rather than internal focus.

19 Therefore, there is limited additional
20 documentation that people have to worry about and
21 additional cost, et cetera. I don't see that. We've not
22 seen that in the UK because all that work has already been

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1 done. So it's not a great issue.

2 I and we in the UK do have the advantage as I've
3 said before of having one regulator for governance, for
4 financial reporting and for auditing. That's a great help
5 because the strategic report, the new viability statement
6 that companies have to put out and the audit committee
7 report are mandated by the FRC on the company.

8 So the story has already been told about the risks
9 within the business. The auditor report is just part of
10 that development of better communication.

11 So I think, five years ago, I talked about
12 extinction with regard to the audit profession. I think
13 it's turned 180 degrees. Now people see, particularly the
14 investor community, much more relevance to the auditor and
15 the audit process. So I think this is an enormous leap
16 forward, and I commend the PCAOB for making these changes.

17 MR. BAUMANN: Phil, thanks for those many
18 comments. And I agree with you that what's really great
19 to see as Arnold pointed out naming people, partners,
20 around the world who stated their pride in their work and
21 the importance of their work and providing more useful
22 information to investors that the profession, certainly

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1 in those markets where this is already being required, a
2 profession embracing the fact that they're adding
3 increased value to investors through this expanded
4 reporting.

5 It's great to hear, great to see. And hopefully
6 it will be equally embraced here in the United States.
7 Thanks for all those good comments.

8 MS. WATTS: Jon Lukomnik.

9 MR. LUKOMNIK: I wanted to add to the chorus of
10 investors who are thanking you. So consider the chorus
11 filled out with one more voice to the staff and the PCAOB
12 for progressing this.

13 I do want to however revisit what Liz and Elizabeth
14 said about materiality and address what you said about only
15 getting one comment before. The 2013 release relied, as
16 Liz said, on the professional judgment and of the auditor,
17 as Arnold said, on the relevance judgment, which is why
18 they did not require materiality to be disclosed.

19 You have now made materiality a gating issue. Once
20 you make it a gating issue, I think we deserve to know how
21 wide the gate is. It seems that there's a linkage that
22 you have put here that, without knowing what the

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1 materiality is, it's hard to judge.

2 I also think, as Elizabeth said -- well, the other
3 change since 2013 is we do have the UK experience. And
4 taking away from the fact that it is a gating issue for
5 the CAMs and therefore I do think there's an -- why would
6 I comment on something that wasn't relevant to the proposal
7 previously? It's now very relevant to what a CAM is. So
8 it's not surprising that you wouldn't have gotten comments
9 in 2013 about it.

10 However, I do think that the UK experience shows
11 that there is value to disclosing the materiality standard
12 irrespective of the linkage to CAMs. Indeed, I believe
13 the very first investment bank report on the UK enhanced
14 reporting by which I think was CitiCorp -- if it wasn't
15 the first it was one of the first -- talked about how people
16 were surprised by how large some of the materiality
17 standards were. And it engendered a conversation in UK
18 audit committees as to whether or not they had the right
19 materiality standards.

20 I think that is very much an audit quality issue.
21 So I see no reason not to have it disclosed. And indeed
22 if you were going to make it a gating issue, I think this

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1 draft proposal increases the importance of having it
2 disclosed.

3 MR. BAUMANN: So, Jon, thanks for the comments and
4 we'll certainly take them into account. I do want to say
5 there's a difference between the UK requirement for the
6 auditor to disclose a number they have set for purposes
7 of planning the audit for scoping and terming what is
8 material in the planning of the audit and establishing
9 their audit scope and doing work. That is different than,
10 when looking at a set of financial statements and based
11 on quantitative/qualitative assessments, determining
12 whether matters in the financial statements are material.

13 There is a difference between those two. It's a
14 subtle statement I'm making. And I think some heads are
15 nodding yes and others maybe are looking at me
16 questioningly.

17 But one is an auditor scoping decision about what
18 is materiality threshold for trying to set tolerable
19 misstatement and determining the scope of work they'll
20 perform. The other is looking at looking at a set of
21 financial statements and determining are the disclosures
22 that are materially important there and made to the

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1 financial statements include all the necessary
2 disclosures and then having critical audit matters pertain
3 to matters in the financial statements that are material,
4 i.e., material to accounts or disclosures.

5 So there are two different discussions almost
6 taking place there. One is about a scope threshold and
7 one is about linking this matter to items in the financial
8 statements that are potentially qualitatively or
9 quantitatively material.

10 Having said that, I understand the point that some
11 of you are saying still, the disclosure of the auditor's
12 assessment of scoping level of materiality is important
13 in your understanding of the audit. And that's a critical
14 additional factor you would like to see disclosed. But
15 I do want to make the point that there is a distinction
16 between what we're saying the auditor has to attest for
17 a CAM versus this other point.

18 MR. LUKOMNIK: I accept that. Generally, the
19 auditor's scoping materiality will be less than what is
20 material in a financial statement. But it is a datapoint.

21 MR. BAUMANN: It's a datapoint. The materiality
22 for the auditor is, set in the beginning of an audit, is

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1 a datapoint. I understand that and I understood the
2 comment made earlier from Liz that that's an important
3 datapoint to see how the audit is viewing that audit when
4 they set their scope and do their plan. What are they
5 setting as the quantitative thresholds for materiality,
6 for scoping.

7 That doesn't take into account, of course -- it
8 leaves out a big thing, though, what are many qualitative
9 assessments and factors, and that can't really be
10 disclosed by the auditor in that statement that's it's 2.5
11 percent of net income or something like that.

12 MR. LUKOMNIK: The fact that you find out that the
13 CFO can't use a calculator cannot be put down. It's
14 fact-specific, I grant you. But I think that to argue that
15 because you can't list all the qualitative factors you
16 shouldn't disclose the quantitative ones really is making
17 best the enemy of better at least from my point of view.

18 MR. BAUMANN: Yes. I didn't mean to argue the
19 point. We've heard a couple of people say that they'd like
20 to see materiality threshold that the auditor sets
21 disclosed. That's a comment you have and a number of you
22 have made that. So thanks for that.

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1 Brian wanted to comment on this. If I could just
2 go to Brian.

3 MR. CROTEAU: Thanks. Actually, Marty, thanks
4 for the clarification. I was actually going to make some
5 similar remarks and just thought it would be helpful to
6 reinforce that I think it would be beneficial in the
7 feedback to know what materiality one is looking for for
8 the disclosure. Is it the same materiality management the
9 auditor looks to? And this isn't financial statement
10 materiality which by the way is a legal framework today,
11 looking to the Supreme Court. And nothing with FASB would
12 do for public companies by the way, if they were to do
13 anything, would change that. That's set by the
14 Commission; that's longstanding relative to what the
15 Commission looks to in thinking about materiality.

16 And then the audit concepts that Marty is
17 describing relative to materiality and planning
18 materiality are a different concept for planning and
19 performing the audit. It would be helpful to understand
20 any comments to the PCAOB I think what the exact
21 recommendation would be and how it might relate to those
22 concepts.

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1 MR. BAUMANN: Sandy Peters.

2 MS. PETERS: Yes, I raised my hand back when Liz
3 was talking about materiality and was going to echo her
4 comments. But since then I've felt the need to add to
5 that.

6 You know, I think that we as an organization have
7 asked investors do they want materiality disclosed and the
8 answer is resoundingly yes. But the conversation that's
9 just happened here is one that, by not disclosing
10 materiality, you don't even know these distinctions.

11 Investors don't know the subtleties of the
12 distinction between planning and scoping and the financial
13 statements and all of these nuances, and that disclosing
14 the materiality in either of these several different ways
15 facilitates that conversation.

16 Our fundamental problem with the lack of disclosing
17 materiality is that the judgment is being made by people
18 who never talk to investors. So it's being made by
19 auditors who rarely talk to investors, who don't know how
20 they decide whether something is material.

21 And certainly they can read reports of investors
22 in the company and get a view on consensus earnings which

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1 are analyst earnings and the like.

2 I'm not certain how much that's actually done. But
3 for us it's really about facilitating a conversation with
4 respect to, do you really know what I as an investor think
5 is material. And, oh, you have different views of
6 materiality.

7 We published the results of our survey which we had
8 done several years ago. We extracted it out in I don't
9 know December or January in response to the FASB's
10 materiality proposal to highlight that we think this is
11 fundamentally a communication issue and that investors
12 don't see it the way that auditors necessarily do.

13 And to our mind the disclosure of it facilitates
14 communication and an understanding about in fact how
15 people are making that judgment. And so we can come to
16 a common understanding.

17 I think Philip's point is a good one: that that
18 communication and all of these various communications --
19 to me, Liz's point is one of well you're communicating it
20 to the audit committee, but the real issue is we want to
21 hear directly from the auditor. And we understand that
22 that may be exactly the same thing. And I understand that

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1 the audit is.

2 But it's a fundamental shift in what investors --
3 we're hiring management. We're hiring the auditors.
4 We're hiring the audit committee. We want to hear from
5 everybody separately to see if it all hangs together, I
6 think is part of it.

7 But I think Philip's point of increasing the
8 communication really does demonstrate to investors that
9 there's relevance to the process. And I think shying away
10 from making that communication is really detrimental to
11 the profession because we don't want to give you any
12 information. And I think that's the problem that investors
13 have with the relevance of auditors right now.

14 MR. BAUMANN: Thanks for that additional
15 clarification and the importance of materiality and how
16 you would use it. Understanding why it's important to
17 investors is very important to us as we consider comments
18 on the reproposal and where we move forward on this
19 particular release. And certainly I would be interested
20 in hearing any other auditor reaction or preparer reaction
21 to your comments and others' comments here about
22 disclosure of materiality.

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1 MS. WATTS: Bob Herz.

2 MR. HERZ: I've been a long-time supporter of this
3 project and a great admirer of what's going on in the UK
4 the last three years and their boldness in doing it and
5 how I think it's really developed in a way that does help
6 all the parties involved.

7 My specific comments and I think I made them on the
8 first proposal was I think about two related points that
9 I think Liz made. One was if I read this proposal of the
10 description of the CAM it's kind of optional to include
11 in that what the auditor found. I think it says you could
12 do it. But if you do it, make sure you don't give any
13 impression that you're giving separate assurance on that
14 particular matter, a separate audit opinion on that
15 particular matter.

16 I don't know. It just seems to me in the context
17 of the discussion, okay, this was the issue. This is what
18 you did. So what?

19 The second around that point that Liz made is the
20 point about the color commentary and such things like
21 management bias. I think as an audit committee member
22 chair on those kind of matters, key questions, you ask

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1 those questions, whether management bias, the way they
2 went about that estimate, is it consistent with how they've
3 done it in prior periods.

4 I think that kind of color commentary certainly
5 from an audit committee point of view is very important.
6 I don't know whether if I read the proposal, since I asked
7 it as an audit committee chair and the auditor said to me,
8 yes, it's consistent, they're usually right in the middle
9 of the fairway, whether that then would have to be, since
10 it was communicated to the audit committee, would be
11 required in the description of the CAMs?

12 It's more just a question. I would say my bias is
13 it ought to just because I think that's important
14 information also to the investors.

15 MR. BAUMANN: Your bias was to what, Bob?

16 MR. HERZ: My leanings are, if it's important to
17 the audit committee and a good diligent audit committee
18 who is asking those kind of questions and they're important
19 from -- it might be important to compensation, to
20 covenants, those kind of things, they just kind of change
21 it from here in the fairway to here in the fairway. Those
22 are important from an audit committee point of view.

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1 But I could appreciate how reporting it publicly
2 in our regime versus the Jimmy Daboo comment on the
3 original Daimler audit report of KPMG. They said we found
4 this estimate mildly optimistic which I'm sure was their
5 way of signaling like yes, it was really at the fringe kind
6 of thing.

7 Yet that kind of color commentary clearly, as an
8 audit committee, is very important. I would imagine it's
9 important to investors. I think that's what I heard Liz
10 say. But I also recognize the challenges in our
11 environment in being able to do that in a public report
12 like that.

13 So I don't have a solution. Just the goal would
14 be to somehow be able to do that or at least encourage it.

15 MR. BAUMANN: Those are all good comments. And
16 maybe Jessica will comment in a minute. The proposal
17 doesn't preclude the auditor from doing that. And you're
18 precluded from giving a piecemeal opinion on the account
19 or disclosure, or in your disclosure to give an inference
20 that you're not giving assurance on the matter. But
21 otherwise there are some broader words in the release that
22 maybe you can summarize, Jessica.

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1 MS. WATTS: So the release provides or the standard
2 provides an ability or a requirement for the auditor to
3 describe how the matter was addressed in the audit. And
4 so the release goes on to say there are several ways that
5 this could be done. And those would include the auditor's
6 response or approach that was most relevant to the matter,
7 a brief overview of procedures performed, an indication
8 of the outcome of the auditor's procedures or key
9 observations with respect to the matter.

10 And the critical audit matters, the example that
11 we put into the release has a description of how the auditor
12 responded. So in our case we put in some procedures.

13 (Off-microphone comment.)

14 Our examples did not include that. However the
15 proposal does not preclude the auditor from doing that.

16 MR. BAUMANN: From making further observations,
17 right.

18 MS. WATTS: Philip Johnson, I know you wanted to
19 respond.

20 MR. JOHNSON: It's on this very point and this is
21 a big issue because it's the so-what. And we do have to
22 be very, very careful that we don't drive auditors to give

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1 a whole series of mini opinions on items on that balance
2 sheet because that is dangerous because the opinion is on
3 the financial statements as a whole.

4 I know KPMG did with the Rolls Royce example as you
5 mentioned talked about findings. In the UK, that's not
6 being picked up as much as perhaps we thought it might have
7 been because auditors look for competitive advantage.

8 And the question was, if KPMG did that on Rolls
9 Royce, would others be doing it on other. So you then get
10 into almost a feeding frenzy on trying to find innovative
11 ways of reporting, but I don't think that that has
12 happened.

13 But it is something I think that we have to be
14 mindful of. And if we give too much latitude, you could
15 get a whole series of mini opinions which is definitely
16 not the place we want to be.

17 MR. BAUMANN: Nor do we want the critical audit
18 matter not to set piecemeal opinions or a variety of mini
19 opinions, but we don't want it to undermine the overall
20 opinion on the financial statements either. But
21 nonetheless, your comments are understood and taken into
22 account.

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1 MS. WATTS: Sir David Tweedie.

2 MR. TWEEDIE: Thank you. Can I say that I'm really
3 delighted that we've got to this stage now. I think this
4 is most important project that PCAOB has probably ever
5 done. Most of the others that you've done, if you like,
6 are dealing with the mechanics of the audit. This one is
7 the visible end of the audit. And when you talk about the
8 audit report being the same for 75 years, I mean it's quite
9 shocking really that it stayed that way for so long.

10 I'm delighted too that you've been very much aware
11 of the international situation. I think it's very
12 important that we take the best of what's out there and
13 you're doing that. There are one or two issues possibly
14 you want to investigate.

15 I very much agree with Bob and Philip that you
16 looked to this area and what did you find. I thought the
17 KPMG report was terrific and on balance, it only dealt with
18 but five or six issues. But what it did do it gave you
19 the impression that maybe they're overstated it slightly
20 here or understated it there, but on balance, it's a fair
21 presentation. And I thought that gave me great comfort
22 in looking at that particular audit. You really got the

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1 feel of what happened in there.

2 I'm sorry you've had so much resistance to doing
3 this. I remember when I first went to FASB before Bob was
4 there and we're looking at the work program. And you had
5 a pension standard and the timetable was eight years.

6 And I remember saying that I was a student at
7 university in 1961 when President Kennedy said he'd put
8 a man on the moon by the end of the decade. And I couldn't
9 believe that was less important or less complicated than
10 a pension standard. Experience proved me wrong as it
11 turned out. Any fool can put a man on the moon but getting
12 a pension standard out is something quite different.

13 So I do understand why you've been held up. But
14 I'm glad you're pressing ahead.

15 I think the thing that I feel is so important is
16 I think this is terrific for auditors. And I felt quite
17 sorry for auditors in a way. The reason we're all here
18 is because people didn't trust the audit.

19 So they put an inspection mechanism in, PCAOB,
20 which has been copied around the world. And why was it
21 there? Was it just that you wanted to gee them up? Was
22 it the fact that they were getting a bit lackadaisical?

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1 Or was it probably what people did think that they're too
2 close to the client?

3 And when you look at Europe, we've had in the last
4 few years the rotation issue. Now why is that there?
5 Well, is it because people think a fresh pair of eyes would
6 be useful or is it the fact that these guys are too close?
7 And I suspect it was the latter. And that's just
8 perception which is harder to change than fact.

9 And this I think is a great defense against it.
10 Because when you're talking about I'm sorry that this great
11 auditor which all the investors like has got to change you
12 can see the resistance starting to come to that. The
13 danger is if this doesn't get under way and you have another
14 Enron, well why don't we start changing the auditors. And
15 that's the sort of danger.

16 I think it's a great defense for the auditor. I
17 don't think this is the end of it because I think -- and
18 you heard from Liz and Elizabeth -- the things that they
19 want to see in the audit report.

20 Well, that isn't a bad idea. If the auditor starts
21 moving more towards the investors and away from the
22 company, I think that's great.

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1 And what do the auditors want to know? I was
2 shocked in your papers when you really started this project
3 to read about the audit report for a company that received
4 a lot of the TARP funding. And the audit report if I
5 remember right in 2008 cost -- Well, the audit cost
6 \$119,000 and it was \$193,000 in 2009, \$74 million. And
7 the audit report was word for word the same.

8 This is going to be completely different. And I
9 think that's why you want to know so what. You've always
10 had a problem probably with the loan book in that case.
11 And what did you find?

12 So I think this is terrific. This is changing the
13 dynamics of the audits. And I would press on and as
14 quickly as you can because I think this is something that
15 is going to grow legs. And I would like to see the auditors
16 and the investors getting closer and closer together.

17 And there's another aspect of this, too, which
18 again is in the United Kingdom, the relationship between
19 the auditor and the regulator, more on the prudential side
20 than the securities regulators yet. But I don't know why
21 it shouldn't be that way.

22 But it can be the regulator said, we're concerned

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1 about X. Make sure you have a good look at that. And
2 that's the sort of thing that I can see the auditor's role
3 in society getting more and more important. And this is
4 the key to it all. And I'm delighted that you've copied
5 the IAASB and the FRC in many aspects. More could be done,
6 but this is a great start. Well done.

7 MR. BAUMANN: Thanks for that. We are going to
8 pursue ahead very aggressively as we understand the
9 importance of this to investors. So hopefully you'll see
10 a final product before you fly on a plane that's on the
11 balance sheet of the airline that you're flying on.

12 MR. TWEEDIE: And that took 20 years, the leasing
13 standard.

14 MR. BAUMANN: Steve Harris.

15 MR. HARRIS: Sir David, you mentioned Enron. And
16 there have been a number of accounting scandals, Enron,
17 WorldCom, Savings and Loan, 2007, 2008. How would the
18 audit reporting model and the CAMs and the key audit
19 matters that are currently being considered have impacted,
20 if at all, investor perceptions?

21 MR. TWEEDIE: I think that aspect or whatever it
22 is when you look at an audit -- let's take I think it was

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1 Ernest & Young one when they were dealing with BP. And
2 one of the key issues was the relationship with a Russian
3 joint ventures and that was something I think a lot of
4 people were concerned about. So you know that the auditor
5 is going in there.

6 Now are you happy with what he says he's done or
7 what he's doing? I think that's the sort of thing, Steve,
8 that can help. This is an area that the investors are
9 concerned about or the regulators are concerned about.
10 He's gone in and he's done this. What's he found? And
11 do you think he's done enough? And that's an issue that
12 can be taken up with the auditor afterwards.

13 I think that raises a level of the audit. It won't
14 stop the crooks or the guys who are trying to sweep things.
15 But it's a great help.

16 MS. WATTS: Tom Selling.

17 MR. SELLING: Like numerous others before me, I
18 just want to start by saying that I think the proposal is
19 a great start, that it will provide real information to
20 users through the audit report, and if the standard is
21 finalized, it will constitute a significant achievement
22 by the Board.

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1 I have two comments that are related. And this
2 actually follows up a little bit on Steve's question. The
3 first one is that I believe an area of CAMs that merits
4 special attention in the standard is the selection of
5 accounting treatments from non-authoritative GAAP.

6 My concern is partly in regard to the advent of the
7 FASB GAAP codification which was a very good thing. But
8 it changed the protocol that was formerly in auditing
9 standards and that is now in the codification regarding
10 the selection of accounting treatments from
11 non-authoritative GAAP.

12 For example, it's more likely now that a selection
13 of non-authoritative GAAP might not be consistent with
14 statements of financial accounting concepts because the
15 concepts statements no longer have a special status within
16 that protocol. It would seem to me maybe that should be
17 special consideration of this in the auditing standard,
18 perhaps an illustrative example of when selection of
19 non-authoritative GAAP becomes a CAM, how it should be
20 discussed, and especially when there's a conflict between
21 the accounting treatment and general concepts.

22 My second point is, my second comment, is that I

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1 understand why but nonetheless hoped that the changes made
2 would be more comprehensive regarding other aspects of the
3 auditor's report. I have in mind by this the fact that
4 the Board chose not to reconsider the language in the
5 opinion paragraph even though it needs to be clarified or
6 preferably significantly revised.

7 I know I have limited time, but this one I'll just
8 talk about five brief situations. Currently, situation
9 1, the PCAOB says that the audit report -- and I paraphrase
10 -- opines that the financial statements are fairly
11 presented in accordance with GAAP. That's example number
12 one.

13 Example number two is that at times in the past some
14 auditors used a different phrase. It was presented fairly
15 and in accordance with GAAP. Steve Zeff of Rice reports
16 that 70 years ago the leadership of Arthur Andersen decided
17 that the firm had to straight shooters. Financial
18 statements did not necessarily present fairly when they
19 used accounting principles that were in his judgment not
20 appropriate even if they were generally accepted.

21 Example number three. Currently, CEO/CFO
22 certifications called for by SOX and SEC rules state that

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1 the financial statements are fairly presented in all
2 material respects without a reference to GAAP.

3 Example number four. The AICPA standards on other
4 comprehensive bases of accounting could state -- and I
5 paraphrase -- that the financial statements are fairly
6 presented in accordance with the modified cash basis of
7 accounting or insert pretty much any so-called
8 comprehensive basis even if that basis is designed by the
9 user itself.

10 My fifth example. No competent economist would
11 assert that financial data not adjusted for inflation
12 could ever constitute a fair presentation of the data.
13 Yet no matter how much inflation distorts financial
14 statements, they are according to the auditor's report
15 always somehow fairly presented.

16 So what does fairly presented in accordance with
17 GAAP mean even as a term of art? I know the PCAOB has
18 section 411 to explain fairly presented. But with all due
19 respect, it sheds virtually no light on the
20 investor-communications issue that I'm concerned with.

21 When speaking to investors, all the words used in
22 the auditor's report should mean something. In all other

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1 respects, the PCAOB has done a commendable job in
2 specifying requirements for an informative audit report
3 capable of being expressed in standard English.

4 Yet in the key opinion paragraph, arguably the
5 bottom line of the auditor's report, critical terms lack
6 literal meaning and effectively construct the facade of
7 gravitas that is inconsistent with protecting the public
8 interest.

9 In conclusion, I very much commend -- I almost said
10 condemn -- the PCAOB for the progress it's made. But I
11 see it as incremental but important progress. But this
12 is an area that I really feel strongly about and I hope
13 the Board is going to revisit it sometime.

14 MS. WATTS: Thank you. Chuck Senatore.

15 MR. SENATORE: I see a number of tent cards and I
16 know we're at lunch coming up. So let me sort of boil this
17 down. One of the things that Elizabeth said that struck
18 me when she talked about in essence, her second point, was
19 if an auditor thinks something is important, let them talk
20 about it.

21 My quick suggestion -- this is really on the margin,
22 Marty, and this is something that may be very, very subtle

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1 -- is sometimes rules have unintended consequences. And
2 certainly a rule that could end up having an unintended
3 consequence really should be hearing some feedback about
4 the possibility of self-censoring because of a certain
5 standard in a rule that would not be good thing. I'm not
6 suggesting you haven't thought about it and I think this
7 is a great idea.

8 But the only observation I would share with you --
9 and certainly this is probably a little bit more of a stark
10 example -- is many times to the extent the more rules people
11 are asked to follow that they tend to actually fit their
12 behavior to the rule.

13 And the best example from my world in terms of
14 financial services of the broker-dealer regulations you
15 have a Code of Hammurabi of rules that people are footing
16 to the rules, yet the outcomes aren't what they want. In
17 fact you're seeing now kind of reversion to a notion of
18 best practice and best interest of the investor.

19 So my only point is in thinking about the feedback
20 -- and it may be just a twisted wrinkle -- to the extent
21 that you find that there might be this unintended
22 consequence of a self-censoring because of a gating

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1 factor. Just think carefully about it because you
2 wouldn't want to frustrate the spirit of what an auditor
3 could be doing in terms of the value that could be added
4 by virtue of this opportunity with respect to this release.

5 MR. BAUMANN: Well, a lot of people, a number, have
6 made that point, and I appreciate you echoing it and
7 putting an exclamation point on it. And it is certainly
8 something we think about a lot and we thought about a lot
9 in connection with the reproposal. The concept that
10 because you're required to communicate something, would
11 that shield the communications to the audit committee such
12 that you would avoid ultimately having to report it as a
13 critical audit matter and all of that.

14 So, something we do think about a lot and we'll
15 continue to think about those comments about
16 self-censoring and make sure that we do achieve the goals
17 that we intend to as part of this, ultimately, adoption
18 when we get to that point. Thanks.

19 MS. WATTS: Zach Oleksuik.

20 MR. OLEKSUIK: Thank you. I'll be brief, given
21 time. And first point, we submitted a comment letter in
22 2013 on this and I won't reiterate all the points here.

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1 In particular, I would highlight -- well, first of
2 all, we are very supportive of this initiative. We do
3 believe, and I believe personally, that the reporting of
4 critical audit matters will indeed be helpful for
5 investors to better understand the financial statements.
6 And this is a meaningful evolution of the audit reporting
7 model, this market.

8 That said, I hope that the Board and auditors will
9 be mindful of ensuring that the discussion of how the CAMs
10 are addressed provides meaningful, yet not overwhelming,
11 information to investors.

12 I would highlight a risk of potential boilerplate.
13 We would imagine that there will be companies that will
14 have recurring CAMs year over year. And so the audit
15 report may actually begin to look very similar year over
16 year, over time. So, thinking about ways to keep the
17 report fresh.

18 But in particular I want to highlight my support,
19 incremental to this discussion here, for the change in
20 scope of the definition of CAM to be narrowly focused on
21 those issues that are communicated to the audit committee.
22 To answer one of the questions that, I think, Bob made about

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1 "so what?", as an investor, our first point of contact will
2 be the CFO's office if we've got a question about the
3 financial statements. But our escalation point, and I
4 think our likely endpoint, in discussion of financial
5 statements will be the audit committee.

6 I don't envision investors having meaningful
7 engagement directly with auditors about any specific
8 issuer. So I think that narrowing that definition is
9 very, very helpful for investors. Thank you.

10 MS. WATTS: Thank you. Jeremy Perler.

11 MR. PERLER: Thanks. Let me also say I'm a big fan
12 of this. And just as a bit of a tangible feedback, I work
13 every day, I speak with large investors every day. And
14 in showing them some of what's been coming out of the UK
15 and the CAMs over there, it's been a really positive
16 experience for them. They went in there and do, of course,
17 read through the entire filing. But it was revealed to
18 them there was definite incremental information to how
19 they think about the risks involved or not involved with
20 the company.

21 And I think that goes to Sir David's point about
22 bringing the auditor closer to investor. I think this is

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1 an important topic.

2 Let me just touch briefly on materiality again.
3 And I think of the challenge a little bit differently, and
4 maybe I'm thinking of it inappropriately. But I
5 understand the concept of materiality of a finite amount,
6 or the difference between two finite amounts, when
7 thinking about the scope of an audit.

8 Where the challenge in applying materiality to the
9 CAMs arises is these are, by definition, the most complex
10 and subjective judgments in going through the audit. So
11 how do you assess whether a complex judgment or whether
12 an issue that you had is material? Do you look at the
13 entire spectrum of potential outcomes? Do you do several
14 standard deviations away?

15 For example, if there is a question about applying
16 a particular revenue recognition policy, and that's a
17 complex issue and there are several different approaches
18 that you could take, do you have to recalculate each? Do
19 you think about the most aggressive versus the most
20 conservative way in assessing materiality?

21 And that challenge, I think, presents itself if you
22 make materiality a gating factor. And it makes, speaking

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1 to something like relevance, does the auditor think
2 there's relevance, much easier to do and much more
3 relevant.

4 MR. BAUMANN: Thanks, Jeremy.

5 MS. WATTS: Philip Santarelli.

6 MR. SANTARELLI: Thank you. I guess I'll somewhat
7 timidly weigh into this materiality concept, from the
8 auditor's viewpoint, at least, one auditor's viewpoint.

9 I think materiality is a datapoint. I don't think
10 it's necessarily a high quality datapoint. I think the
11 process that an auditor does, as you noted, Marty, for
12 planning materiality, that is a number. It's generally
13 a calculation. It's a benchmark. There are various
14 methodologies that firms would use to come up with that
15 first number.

16 But that's all that it is. It's the first number.
17 And in point of fact, auditors, good auditors will go
18 through the financial statements for individual accounts,
19 transactions, etc., and frankly recalibrate the
20 materiality at somewhat much lower levels, including zero
21 materiality in particular transactions, which comes into
22 the judgments that come around in the qualitative element.

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1 I don't know how we can effectively communicate all of that
2 thought process in an auditor's report without in fact in
3 many ways perhaps losing the audience and what we're trying
4 to communicate.

5 And I softly reject the concept, the statements
6 that have been made, that lower scope or lower materiality
7 equals a quality audit. I don't believe that. I think,
8 through the process of evaluating audit quality
9 indicators, there has been no empirical evidence that, in
10 fact, that more hours, which is a surrogate or a proxy for
11 that, in fact equals a quality audit. I think better
12 quality hours equals a quality audit. But taking the
13 materiality down to zero I don't think necessarily
14 improves the audit process that much.

15 So I caution all that think that materiality is a
16 really good datapoint. I'm not so sure without empirical
17 evidence that it is.

18 MR. BAUMANN: Thanks for adding to that dialogue
19 that alternative point of view.

20 MS. WATTS: Sri Ramamoorti.

21 MR. RAMAMOORTI: In the interest of full
22 disclosure, I should say that this materiality thing is

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1 so close to me because I wrote my PhD dissertation on the
2 topic of the psychology of auditors' materiality
3 judgments. So I've been thinking about this for the
4 longest time.

5 And all I can say to all of you is it's the heart
6 and soul of auditing. It is equivalent of the statistical
7 significance levels that statisticians use to make their
8 judgments about what's important, what's significant, you
9 know, that kind of thing, the same kind of idea.

10 But it is so complex that you go all the way from
11 planning materiality to evaluating materiality to
12 quantitative materiality to qualitative materiality to
13 bandwidth materiality to fidelity materiality. You can
14 keep on going. This is extremely complex.

15 And so any time you make a disclosure, and that,
16 too, of a partial truth, which is this quantitative
17 portion, I think you are likely to confuse the reader
18 because they will not understand the complexity that is
19 inherent. And in the interest of lunch, I'm going to stop
20 there and leave you all hungry for more.

21 (Laughter.)

22 MR. BAUMANN: Just send around your thesis to all

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1 of us in due course and we'll look at that.

2 MS. WATTS: Thank you. Ken Goldman.

3 MR. GOLDMAN: Boy, now I'm really feeling at risk
4 here with lunch and everything else after that comment.
5 I don't have some of the perspectives that many in this
6 room do. But I do have perspective of the CFO and watching
7 this for many, many years.

8 And I'll start with since we just covered the
9 materiality. That's a hard one. I see it over and over.
10 It can change during the year given where the company is
11 and its earnings and change in earnings. It can be
12 different from the income statement versus the balance
13 sheet.

14 I don't know how you could possibly put enough words
15 so the investor could understand what it really means.
16 And so I'm personally totally against putting that in the
17 report.

18 I think it's one of these things where we're trying
19 to boil the ocean here, which comes to my next point on
20 critical audit matters and so forth. I was thinking about
21 a good example. And to me, a simple example might be you
22 refer to "See the material weakness on material controls

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1 relative to XYZ. It's in the report on page XYZ."

2 It's factual. It gets the reader to focus on that
3 without putting a qualitative assessment as to, you know,
4 how does the auditor feel or not feel about the weakness
5 or whatever.

6 I think the more you try to put qualitative, the
7 more we're going to be in this room for ten years arguing
8 about this, which is the same thing we had arguing about
9 putting the name of the auditor engagement partner on. I
10 think the more you make it factual, practical, and get
11 these things done, you get things done, as opposed to
12 trying to what I said boiling the ocean and get everything
13 in there, all the whats and ifs and so forth, which just
14 makes it very complicated.

15 But I think if you can put enough to show the reader
16 to focus on these four or five items and here's where you
17 can find out more about it, that will get a lot
18 accomplished. And it would be a good step.

19 MS. WATTS: Thank you. Liz Murrall.

20 MS. MURRALL: Thank you. I'll try and be quick.
21 Neither the UK or the PCAOB have required the auditor to
22 conclude on their findings when they're looking at

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1 critical audit areas. We've seen, in the UK, in the first
2 year we had the new audit report, there were three audit
3 reports that reported on the findings, the Jimmy Daboo
4 audits, which we've heard about that.

5 But it's gone wider than that. The market has
6 responded to investor demand and we saw many more firms
7 in the second year of these audit reports. Deloitte
8 included some conclusions on their findings. PwC did,
9 although it was rather embedded in the work that they'd
10 undertaken. And KPMG reported their findings on nine
11 audit reports.

12 And I think, interestingly, from KPMG, we
13 understand that they wrote to all their main audit clients.
14 And there was pressure actually from the management of
15 those audit clients not to take that extra step.

16 I think from an investor perspective that gives us
17 rise for concern. We don't view the findings as a separate
18 audit opinion. But the auditor does a lot of valuable work
19 for investors and reports the report to the members, the
20 investors. And only the auditor can really conclude on
21 the measures that they take. But I don't think it
22 undermines the audit report, you know, the true and fair

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1 view as itself.

2 In regards to the reporting materiality, we have
3 reports from the AQRT, the review team in the UK from the
4 FRC. And that with the increased tendering, they actually
5 produced reports about three or four years ago now, that
6 showed with increased tendering in response to market
7 pressure the audit fees were being driven down and
8 materiality up.

9 That was a concern. So by disclosing materiality
10 it helps address that. And, yes, probably investors don't
11 probably fully understand what it all means, but only if
12 you disclose it does it give them a hook on which they can
13 ask the questions and gain that understanding. Thank you.

14 MR. BAUMANN: Thanks. And it looks like, Philip,
15 you have the -- lunch is waiting on your comments.

16 MR. JOHNSON: Sorry. I've got the lunch is
17 waiting spot.

18 It's in regard to this -- there's been a lot of
19 debate about materiality. I know in the UK, and we just
20 heard Liz talk about materiality, and I do understand this
21 issue with regard to tendering and driving audit fees down.
22 That's a totality different debate, and I don't intend to

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1 get into that.

2 But from my perspective as an audit committee
3 chair, I actually don't see materiality being disclosed
4 as having much relevance. I mentioned, in my last
5 intervention, when I was talking about the audit committee
6 report, the audit committee report that we've produced
7 basically says what did we spend our time on as an audit
8 committee, what was our engagement with internal audit as
9 well as external audit, what was our assessment of the
10 effectiveness of the audit process and the auditor. But,
11 importantly, what were the major judgments that we looked
12 at in relation to the financial statements? And I think
13 that's particularly important in this context.

14 And you would expect that there would be some
15 similarity, in that context, between the audit committee
16 report and the auditor's report when you're talking about
17 what were the major judgments that were in there.

18 And so if we, as an audit committee, are saying what
19 the major judgments were and what we did about them, we
20 would expect the auditor to have a similar view ,and
21 therefore report on what they did to satisfy themselves
22 that those judgments were appropriate.

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1 My audit committee did not for one moment consider
2 materiality. They were looking at what were the key
3 judgments. And I'm quite certain that the scope of the
4 audit was determined through materiality by the auditors.
5 But I don't think that that assessment of what they would
6 report on came into the equation when they were making that
7 report.

8 I don't think materiality was actually
9 particularly relevant in the reporting process. It's
10 relevant with regard to the scoping. But it's getting
11 less relevant now because with data analytics, which we'll
12 probably talk about later this afternoon, they're using
13 materiality less in assessing that scope.

14 So I don't think materiality really comes into
15 this. It might be number that investors would like to
16 know. But I don't think it's relevant in relation to
17 reporting.

18 MR. BAUMANN: Right. You've added to that
19 distinction that I've pointed out before between scoping
20 materiality and assessing materiality as part of the
21 financial statements.

22 Well, thanks for the very lively and robust

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1 discussion of not only the audit reporting model but the
2 other standard-setting matters that I discussed earlier,
3 and the many items that Jim discussed earlier this morning.

4 So, a very lively discussion. We appreciate all
5 the input. We heard a lot of support for the reproposal
6 here, from those who spoke at least, and a lot of other
7 comments for us to take into account.

8 With that, thanks very much, Jennifer and Jessica,
9 as well, for the presentation, and for all the SAG members
10 for the input. And lunch time.

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